

**Mtl  
Climate  
Summit**



**Creating climate  
wins for all**

**2025  
UPDATE ON  
COMMITMENTS**



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# Update on Commitments 2025

Over the past three years, the Montréal Climate Summit has given rise to a number of ambitious and foundational climate commitments for the city. Spanning a range of sectors from energy to construction, health, tourism, transportation and education, these commitments contribute to the city's decarbonization and climate change resilience.

We take great pride in reporting on the progress, hurdles and next steps in implementing these commitments. This year, we reviewed our monitoring strategy to ensure long-term consistency. Going forward, follow-ups will be conducted one, three and five years after a commitment is made.

That is why this 2025 Update on Commitments highlights organizations that were active in 2022 and 2024. In addition, the 2025 Climate Summit will feature a panel discussion during which several such organizations will share and discuss their experiences.

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# **2022 COMMITMENTS**

# City of Montréal

Since the 2024 Montréal Climate Summit, this commitment has continued as planned, following the Roadmap's timeline without major changes. Below is a summary of the follow-up conducted last year.

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## Commitments 2022

- Implement the roadmap for zero-emission buildings by 2040;
  - Work with the Direction régionale de la santé publique de Montréal to anticipate how climate change will impact the health of Montréalers.
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## Progress

- Submitted the roadmap, report and recommendations of the Commission sur l'eau, l'environnement, le développement durable et les grands parcs (CEEDDGP) for zero-emission buildings in Montréal by 2040 (Feuille de route Vers des bâtiments montréalais zéro émission dès 2040 - Rapport et recommandations; February 2023).
- Submitted the responses of the City of Montréal's Executive Committee to the CEEDDGP's recommendations in the roadmap for zero-emission buildings in Montréal by 2040 (October 2023).
- Adopted By-law 23-046 on greenhouse gas emissions from new buildings (December 2023), which prohibits the installation in new buildings of any GHG-emitting combustion appliances used to cook food, dry clothes or heat space or water, including water for accessories such as pools and spas (October 1, 2024 for small buildings and April 1, 2025 for large buildings).

- Continued the partnership with Hydro-Québec for the energy efficiency and decarbonization of municipal buildings and involvement in the tripartite implementation committee with Énergir and Hydro-Québec.
  - Signed a framework cooperation agreement between Hydro-Québec and the City of Montréal on December 5, 2023, covering eight domains.
  - Continuation of the \$60 million in Québec government funding received in 2022 for the decarbonization of municipal buildings.
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## Challenges

- Mobilizing residents and local stakeholders to achieve energy efficiency and decarbonization targets for buildings. A comprehensive communication strategy is needed.
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## Next steps

Take the next steps based on the recommendations from the public consultation, starting with:

- Implement mandatory reporting for fuel-burning heating appliances.
- Develop rating scales for large buildings under By-law 21-042 on the disclosure and rating of GHG emissions, and give owners of buildings of 15,000 m<sup>2</sup> or more their first performance rating.

# Hydro-Québec

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## Commitment 2022

Partnership agreement with the City of Montréal to decarbonize the buildings sector and to implement best practices in energy efficiency.

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## Progress

- Participated in the Decarbonizing Operating Energy for Montréal Buildings project, in collaboration with the City of Montréal and Énergir.
- Held discussions with the City of Montréal on the commission's recommendations for zero-emission buildings in Montréal by 2040 (Fr). Since 2022, the City has submitted 39 energy efficiency projects.
- Added 45 City of Montréal buildings to Hydro-Québec's Demand Response Option, including 18 new enrollments for winter 2024–2025 alone.
- Participated in a multidisciplinary working group with members from various organizations to create digital decarbonization solutions as part of the Greater Montréal climate data hub project.
- Provided board members with training by Ouranos on adapting to climate change and held an internal symposium on climate change for nearly 700 employees as part of the Leadership and Governance project.
- Participated in a multidisciplinary working group on decarbonization with members from various organizations as part of the Building Energy Efficiency project.
- Registered 65 Hydro-Québec buildings (630,000 m<sup>2</sup>) in BOMA Québec's Building Energy Challenge and won the 2024 Commitment Award.

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## Challenges

- Interpreting the recommendations of the City of Montréal's commission, particularly regarding the use of dual energy as a means of decarbonization, to reflect the realities of the electrical grid.
- Managing peak demand and the sharp increase in electricity demand in the coming years.
- Gaining access to key data for identifying factors to aid in pinpointing carbon sources (e.g., use of energy from high-carbon sources such as oil or natural gas, carbon footprint—electric heating in buildings) for the Greater Montreal climate.

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## Next steps

- Continue the awareness campaign on peak demand management tools such as the Demand Response Option and dynamic rates.
- Continue implementation discussions with the City of Montréal for our partnership agreement to decarbonize the buildings sector.
- Work with data owners to determine if they can provide access to sufficiently granular data to have a meaningful impact on the Greater Montreal Climate Data Hub project while remaining compliant with privacy requirements or maintaining a tolerable level of risk.

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## Community benefits

Hydro-Québec's initiatives will help identify decarbonization opportunities in the buildings sector and drive the adoption of energy efficiency best practices.

# The real estate portfolio of CDPQ (Ivanhoé Cambridge)

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## Commitment 2022

Reduce the carbon intensity of its Montréal assets by 55% by 2030 over 2017

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## Progress

*Data is not yet available for 2024 performance, however, that will be available later this year.*

As of Dec 31, 2023 :

- Ivanhoé Cambridge has been merged into CDPQ and as such, climate goals have been combined.
  - CDPQ maintains its efforts on climate change and asset decarbonization. Progresses are underway for their real estate assets, including those located in Montreal.
- 

## Challenges

- Balancing the potential increase in energy demand through redevelopment project planning with continued emissions reductions requires deliberate and thoughtful solutions
- Challenges pertaining to the retrofit of older buildings also is a factor, however, there remains a very strong commitment from CDPQ to achieve the goal and work is progressing at key assets to put the company in a strong position to achieve it.

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## Next steps

- Continued execution of the plans that have already been developed.
  - Ongoing evaluation of technology improvements/solutions that can contribute to emissions reduction in cost-effective way.
  - Updated CDPQ climate strategy will be issued in the coming weeks.
- 

## Community benefits

CDPQ's initiatives enable :

- That the environmental performance of CDPQ's Montreal assets are aligned with the commitments of the Paris Agreement (1.5°C alignment).
- That sustainable buildings are better buildings and positively contribute to communities and tenants in a multitude of ways.

# Tourisme Montréal

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## Commitment 2022

Deploy Tourisme Montréal's sustainable tourism strategy, "Destination harmonieuse"

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### Progress

#### Certifications, classifications and assessments :

- Obtained, following an independent audit by ADDERE:
  - GreenStep Sustainable Tourism Destination Silver Certification, the highest-ever destination score recorded by the organization (more than 117 criteria assessed).
  - GreenStep Sustainable Tourism Organization Platinum Certification, the highest possible score (87 criteria assessed).
- Received Bureau de normalisation du Québec classification for half of the annual events organized by Tourisme Montréal members. On a scale of 1 to 5 (with 5 being the most sustainable):
  - Three events achieved Level 3.
  - One event achieved Level 4.
- Purchased doubled carbon offsets for all participant travel to the classified events.
- Completed the yearly inventory of GHG emissions to identify and work to address the organization's largest emitters. Assessed Scope 2 and 3 emissions.

#### Climate change and eco-friendly initiatives :

- Created the Fonds d'urgence et d'adaptation aux changements climatiques (Fr), a fund to support outdoor festivals and events facing financial losses due to unforeseen climate events.

- Created a climate change adaptation plan with the assistance of Ouranos to better support Tourisme Montréal members in their adaptation initiatives and boost the destination's resilience.
- Supported the Prairie Louvain initiative (launched in the summer of 2023) to create a biodiverse cooling island of sunflowers and perennial flowers in the heart of the Central District.
- Supported urban agriculture via the Palais des congrès green roof initiative to promote local food systems and solidify Montréal's status as a global leader in urban farming. Fresh seasonal vegetables grown on the rooftop are now featured on the menus of several downtown restaurants, giving both visitors and residents access to fresh, locally sourced produce.

#### Sustainable practices and skills enhancement:

- Helped restaurateurs implement sustainable practices and improve their skills with tailored support from the Guichet unique pour la transition alimentaire (Fr) food system transition portal. As a result, they've enhanced their eco-friendly practices, greened up their menus, streamlined resource use and reduced waste.
- Helped sustainable development event organizers adopt new eco-friendly practices and skills. Event planners and venue managers took part in five workshops about crafting policies and action plans, sourcing responsibly, reducing GHG emissions and implementing continuous improvement practices.

# Tourisme Montréal

## Engagement, awareness building and partnerships :

- Distributed a newsletter every other month to Tourisme Montréal members to share resources, eco-friendly practices and updates on our destination's sustainable tourism strategy.
- Partnered with La Tablée des Chefs to educate our members on sharing surplus food and embracing a circular economy. Our agreement also covers data collection on the impact of food waste on greenhouse gas emissions in Montréal.
- Launched a pilot project with the Association hôtelière du Grand Montréal to help hotel owners get GreenStep Sustainable Tourism Certified.
- Engaged with key stakeholders via focus groups and surveys in a review of our Sustainable Tourism Strategy.
- Sourced 95% of our promotional items locally from Montréal craftspeople. 84% were produced in Greater Montréal, 11% in Québec and 4% elsewhere in Canada.

## Challenges

- Maximizing the scope of initiatives by selecting the preferred means of reaching target audiences
- Measuring the actual impact of Tourisme Montréal's actions
- Completing all Tourisme Montréal's projects, in line with its ambitions and with available resources.

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## Next steps

Continue implementing the actions set out in Tourisme Montréal's Sustainable Tourism Strategy. More specifically:

- Support the first batch of Tourisme Montréal members in achieving sustainable tourism certification.
- Provide members with free training, customized by sector of activity.
- Update Tourisme Montréal's sustainable purchasing and procurement policy.
- Take actions to encourage visitors to adopt more environmentally responsible practices.

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## Community benefits

Tourisme Montréal initiatives have:

- Improved our members' understanding of sustainable development.
- Backed projects that contribute to greening our destination.
- Supported the local economy by championing homegrown businesses, and contributed to boosting the destination's resilience by promoting local sourcing for downtown restaurants.

# Direction régionale de santé publique de Montréal (DRSP)

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## Commitments 2022 and Progress

**Commitment 1** : Implement the June 2022 agreement between the DRSP and the City of Montréal on joint projects to fight climate change.

### Progress

- Continued several joint projects, including a heat wave preparedness initiative for seniors and a webinar for city managers focused on adapting to heat waves and periods of poor air quality.

**Commitment 2** : Continue to mobilize and support the 10 institutions of the Montréal health system in the fight against climate change.

### Progress

- Participated in and supported the Montréal health and social services system's regional roundtable on environmental health and sustainable development.
- Released an integrated sustainable food vision for Montréal's health and social services system and food system stakeholders participating in the Systeme alimentaire montréalais (Fr).

**Commitment 3** : Assess how vulnerable territories and populations are to the climate hazards Assess how vulnerable territories and populations are to the climate hazards.

### Progress

- Published Évaluation de la vulnérabilité de l'agglomération de Montréal aux changements climatiques - Rapport 2024 (Fr), an assessment report on how the region and its population are vulnerable to climate change

**Commitment 4** : Identify and prioritize climate change adaptation measures based on their positive impacts on reducing vulnerabilities and social inequalities in health.

### Progress

- Partnered with the Coalition montréalaise des tables de quartier (Fr; CMTQ) on a project to map community assets to promote resilience and strengthen social capital in response to climate change.
- Planned a series of co-creation and stakeholder consultation workshops aimed at drafting Montréal's first regional climate adaptation plan (PARC) to equitably address public health concerns.
- Kicked off a project on local and regional governance for climate emergencies, in collaboration with the City of Montréal, the CMTQ, two integrated university health and social services centres (CIUSSSs) and the Trottier Family Foundation.

# Direction régionale de la santé publique de Montréal (DRSP)

**Commitment 5** : Mobilize DRSP levers to support citizen participation and the engagement of civil society stakeholders for the socioecological transition.

## Progress

- Established a cross-functional coordination structure at DRSP-Montréal to bring all teams together to tackle climate change issues.
- Partnered with Transition en Commun, the CMTQ, the City of Montréal, Labo Équité Climat and others to create the Collectif montréalais en résilience climatique des communautés, a community collective for climate resilience.
- Contribute to provincial work to integrate climate into the upcoming 2025–2035 Québec public health program.

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## Challenges

- Ongoing developments, such as the Santé Québec reform, the soon-to-be-released public health program, and budgetary restrictions are impacting our ability to roll out new climate initiatives.
- Budget-balancing efforts in the healthcare network have led to cuts and slowed development.
- Differing priorities limit our ability to engage and involve other participants and partners.

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## Next steps

- Elevate our ambitions and deepen our climate partnership with the City.
- Continue work on the PARC project in collaboration with cross-sector partners.
- Continue to analyze vulnerabilities to climate change, including sharing knowledge among stakeholders and keeping data up to date.

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## Community benefits

DRSP initiatives have:

- Expanded the role of equity and public health in the battle against climate change.
- Amplified the impact of joint efforts by working harder and smarter with key partners in Montréal.

# Centre hospitalier de l'Université de Montréal (CHUM)

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## Commitment 2022

Aim for carbon neutrality by 2040, without compromising quality of care.

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## Progress

- Implemented a decarbonization plan to develop a zero direct emissions strategy with the financial assistance of the MELCCFP.
  - Developed responsible procurement practices. Over 30% more of our supplier contracts include sustainability criteria compared to 2023.
  - Reduced waste by establishing a waste management system.
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## Challenges

- Operational hurdles slow progress on some environmentally friendly clinical projects and decision-making.
- Rules associated with the existing contractual framework can hinder the integration of energy efficiency projects.

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## Next steps

- Strengthen measures by integrating operational team objectives.
  - Enhance awareness by highlighting the environmental impacts of our services.
  - Take concrete actions, improving how we implement and communicate our achievements.
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## Community benefits

- Our commitment demonstrates that the transition is both realistic and achievable.
- We inspire and support other organizations to set similar goals.
- Our environmental footprint results in real emissions and waste reductions.
- We advocate for more sustainable and innovative methods to improve practices.
- We work to raise collective awareness on the importance of environmental action.
- Over time, our waste and energy reductions will generate economic benefits for the community.



# **2024 COMMITMENTS**

# Government of Québec and Énergir

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## Commitment 2024

Provide nearly \$10M in funding for a waste heat recovery and repurposing project that will cut greenhouse gas emissions by 10,000 tonnes in downtown Montréal

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## Progress

- Installed and commissioned the first 1 MW boiler. Sold all of its renewable heat production to customers on a voluntary basis.
- Implemented the waste heat recovery (VRT) project. Wrapped up engineering work; began construction of the industrial heat pump that forms the heart of the project.

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## Challenges

- Manufacturing and delivery delays. For example, the electric boiler order has a more than one-year lead time.
- Impact of the current political climate on the Canadian to US dollar exchange rate. No Canadian manufacturer has the capacity to provide the size of electric boiler that Énergir required. As a result, it was purchased from a US manufacturer and cost more than originally budgeted.
- Coordinating all work that must be completed to commission the plant by late 2027 or early 2028 at the latest.

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## Next steps

- Build and commission the second 10-MW boiler by the end of 2026.
- Continue work to replace one of the two old boilers from 1965 with three compact steam boilers. These will make it possible to better adjust power during peak winter and off-peak summer periods. Furthermore, combustion waste will be directed through an in-stack heat exchanger (ConDex) for energy recovery. This project is slated for completion by year's end.
- Continue the VRT project, which should conclude in late 2025 or early 2026.
- Continue implementing the decarbonization plan, which should be completed in 2027. Its goal is to hit a 58% decarbonization target, excluding the renewable natural gas supplied by Énergir (currently at 2% and expected to rise to 5% in 2025).

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## Community benefits

By using renewable natural gas (RNG) in all of its Montréal buildings, Énergir initiatives have successfully reduced building sector energy consumption and GHG emissions.

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## Commitment 2024

- 1 Join the C40 network's Clean Investment Accelerator to divest from fossil fuels

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## Progress

- Reviewed the City's cash investment policy to ensure that it has no fossil fuel holdings.
- Reviewed the investment policy for the City's sinking fund (approximately \$3.5 billion) to ensure that it has no fossil fuel holdings.

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## Challenges

- Limited administrative capacity at the Commission de la caisse commune.
- None at the municipal level.

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## Next steps

- The Mayor has proposed partnering with the Commission de la caisse commune, which oversees the investments of six municipal employee pension plans. The Commission is working on the project.

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## Community benefits

Thanks to this initiative, the City has ensured that neither its cash reserves nor its sinking fund are used to invest in fossil fuels.



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## Commitment 2024

**2** Present the first flood resilience action plan

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### Progress

- Added a flood resilience component to the [RénoPlex program](#) to provide subsidies for new building adaptation measures.
- Successfully completed the watertight garage door installation pilot project.
- Amended zoning regulations in several boroughs to prohibit structures and uses that are vulnerable to flooding.
- Released a [Draft Land Use and Mobility Plan](#) that includes regulatory guidelines aimed at making buildings less vulnerable.
- Created several resilient public spaces.
- Expanded the systematic incorporation of green, permeable infrastructure into the boroughs' street repair projects.
- Developed public infrastructure improvement projects in key drainage basins.

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### Challenges

- Changing the widespread belief that the sewer system should be able to handle heavy rainfall. Despite efforts to explain how the system operates and its limitations, as well as the realities of climate change, a significant number of residents continue to cling to this idea. Many see public infrastructure as the answer, which makes them reluctant to accept that their buildings need to be adapted.

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### Next steps

- Launch a communication campaign to run from March to October to inform building owners about the adaptation measures and raise awareness about the limitations of the sewer system.
- Provide the boroughs with training and material to guide affected residents toward the appropriate adaptation measures.
- Plan several dozen new resilient public spaces.

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### Community benefits

The City's initiatives have:

- Created resilient park and green infrastructure projects that enhance biodiversity, improve green spaces, combat urban heat islands, and provide affordable water retention and infiltration;
- Reduced the built environment's vulnerability to flooding risks;
- Positioned Montréal as a leading innovator in integrated stormwater management, and;
- Mobilized a number of departments at the central city (e.g., Service de l'urbanisme et de la mobilité, Service des infrastructures du réseau routier, and Grands parcs) and borough levels (e.g., Direction de l'aménagement urbain et des services aux entreprises and Travaux Publics) in taking measures to improve flood resilience.

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## Commitment 2024

- 3** Unveil the circular economy roadmap and 2030 responsible procurement plan
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## Commitment 1 : Unveil the circular economy roadmap

### Progress

- Launched the Montréal circular economy roadmap at the 2024 Montréal Climate Summit.
- Developed, in conjunction with several City departments, the first three-year roadmap implementation action plan, which is expected to be announced[EC1] at the Canadian Circular Economy Summit, from April 15 to 17, 2025.
- Received a [Prix Mérite municipal Municipalité et développement durable](#) (Fr) nomination for the Montréal circular economy roadmap.
- Published the [Circularity Gap Report—Montréal](#) with Circle Economy. With it, the City became the second in the world after Munich with a circularity index. The City's goal is to double its circularity index from 3 to 6% by 2030.
- Prepared and published a study estimating circular jobs in Montréal using Circle Economy's Circular Jobs Methodology. It shows that about 7.6% of jobs in Montréal (79,000 of 1 million) directly or indirectly contribute to the circular economy.
- Published reports (in [French](#) and [English](#)) and an [online data explorer](#).
- Continued supporting [Synergie Montréal](#) (Fr), which focuses on assisting businesses in the circular economy and fostering industrial

symbiosis (for impacts, see the 2024 update to Action 5 in the climate plan filed with the Bureau de la transition écologique et de la résilience).

- Continued collaborating with Fondation and Recyc-Québec on the [Fonds en économie circulaire](#) (Fr). To date, this circular economy fund has helped six Montréal businesses: Still Good, Groupe Onym, Carbicrete, Assist IQ, Brique-Recyc and [Mechasys](#).
- Initiated a range of challenges and calls for projects to promote circularity.
- Rallied support and raised awareness about the circular economy.
- Presented the City's approach at various events.
- Provided support to different ecosystem members helping businesses adopt circularity.
- Integrated circularity into various Service du développement économique programs and initiatives.
- Engaged in various committees and initiatives to promote circularity in Montréal, Québec and Canada.
- Continued work to incorporate circularity themes and issues into the activities of different City services.

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### Challenges

- The circular economy concept represents a significant shift from the traditional model of a linear economy. It means engaging and raising awareness among all parts of the value chains, as well as identifying and filling in the gaps.

# City of Montréal

- While the City has a responsibility to lead by example, due to limited human, material and financial resources, it remains challenging to ensure that circularity is incorporated into all municipal activities and programs. The initial three-year action plan aims to foster a more integrated approach to circularity into different City activities, gradually overcoming these limitations.
- Given that the circular economy is a relatively new concept, little data is available to track and gauge our progress. It's vital to push forward with research and develop metrics. The City of Montréal has kicked this off by establishing metrics like the circularity index and the proportion of circular jobs in 2024. It will continue work to develop indicators in 2025.

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## Next steps

- Publish and launch Montréal's first three-year action plan to implement the circular economy roadmap (in April 2025).
- Establish an external advisory committee and an internal implementation committee.
- Participate in the 2nd Canadian Circular Economy Summit in Montréal (April 15 to 17, 2025).
- Raise awareness and engage the ecosystem and city administration in integrating the circular economy in their activities.
- Support circular economy projects and flagships.

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## Community benefits

The City's initiatives will provide better insights into real-world impacts. There is already a noticeable increase in engagement and action in the business community and deeper integration of circular practices into municipal operations.



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## Commitment 2 : Release the 2030 responsible procurement plan

### Progress

- Identified local suppliers, non-profits, cooperatives, social economy enterprises and diverse suppliers to support when making purchases below the public tender threshold.
- Encouraged local suppliers to connect with our purchasers and identify themselves as responsible procurement options in the City's supplier directory.
- Experimented with integrating environmentally and socially responsible factors in public calls for tenders.
- Increased purchasing volume from diverse and social economy suppliers.
- Increased purchasing volume from local suppliers with a civic address in Montréal.
- Promoted responsible purchasing in the food sector through networking activities and sharing resources on best practices.

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### Challenges

- Incorporating social and environmental criteria in public calls for tender is limited by the legislative framework (Cities and Towns Act).
- Given the new responsible provisioning requirements, there is a need to support suppliers and create new tools to help connect buyers with markets.
- Some markets that have introduced eco-responsible and/or innovative solutions have very few players. This limits the City's ability

to award contracts, as it must rotate suppliers to ensure healthy competition.

- Ensuring that all projects incorporate environmental, economic, social and innovative considerations remains difficult given the City's limited human, material and financial resources. However, the City remains committed to fostering an innovative culture across its business units.

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### Next steps

Draft a public accountability report in 2025 for publication in 2026. This will provide an opportunity to assess results to date, review overall progress on the action plan since 2020, and identify potential solutions and recommendations for the future.

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### Community benefits

The City's initiatives have led to significant economic benefits:

- Increased purchasing volume from local suppliers with a civic address in Montréal: \$1.34 billion in 2024, compared to \$1.23 billion in 2023.
- Increased purchasing volume from diverse suppliers: \$57.41 million in 2024, compared to \$56.12 million in 2023.
- Increased purchasing volume from social economy suppliers: \$62.09 million in 2024, compared to \$50.72 million in 2023.

# City of Montréal

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## Commitment 2024

**4** Establishment of a strategic committee to diversify its energy supply through the creation of urban thermal networks.

***Exceptionally, the follow-up will be included in the next edition of the 2026 Update on Commitments.***



# Montréal health and social services system (RSSS)

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## Commitment 2024

Establishment of a strategic committee to diversify its energy supply through the creation of urban thermal networks."

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## Progress

- Kicked off a collaborative planning process that pinpointed four key priorities:
  - Waste management
  - Sustainable transportation
  - Green parking
  - Funding
- Developed and adopted the roundtable's 2025–2027 regional action plan.

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## Challenges

Executing a plan with limited resources in a shifting landscape.

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## Next steps

Implement the plan's actions.

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## Community benefits

The Montréal RSSS's regional roundtable on environmental health and sustainable development will help reduce:

- GHG emissions by diverting waste from landfills and encouraging employees to carpool;
- heat islands through the greening of outdoor parking lots, and;
- flood risks by making outdoor parking lots more permeable.

# Coalition of nine Montréal universities

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## Commitments 2024

École de technologie supérieure (ÉTS), HEC Montréal, Institut national de la recherche scientifique (INRS), Polytechnique Montréal, McGill University, Concordia University, Université de Montréal, Université du Québec à Montréal and Université TÉLUQ.

- Added Université TÉLUQ, increasing the number of universities implementing this commitment from eight to nine.

**Commitment 1** : Develop a common methodology to measure our indirect Scope 3 emissions.

### Progress

- Launched a joint initiative to compile the questions and solutions put forward by the Québec university community of practice (Réseau universitaire québécois en développement durable - RUQDD), which extends beyond the nine participating institutions.
- Awarded a contract to a research centre for validation and recommendations.

### Next steps

- Launched a joint initiative to compile the questions and solutions put forward by the Québec university community of practice (Réseau universitaire québécois en développement durable - RUQDD), which extends beyond the nine participating institutions.
- Awarded a contract to a research centre for validation and recommendations.

**Commitment 2** : Assess climate risks on university campuses

### Progress

- Webinar organized by a member institution (McGill) on its methodology and results.
- Established a common analytical framework.
- Held a follow-up session to explore broadening the application of the methodology presented during the webinar and sharing lessons learned.

### Next steps

- Draft and distribute the methodological guide (underway).

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## Challenges

- Limited and inconsistent resources at the individual institutions.
- Internal expertise is often lacking.
- Project funding; to date no new money has been allocated (commitments were made too late in the 2024–2025 budget cycle).

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## Community benefits

The initiatives of the nine universities have:

- Helped clarify, in the short term, questions around GHG accounting, carbon neutrality and climate resilience and risks.
- Better equipped institutions to work together on the transition over the longer term. Universities must take the initiative and lead by example while also serving the community by democratizing knowledge.
- Created guides that will be able to assist organizations beyond the initial nine universities.

# Fondaction

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## Commitment 2024

Create a natural capital fund with Triodos Investment Management

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### Progress

- Defined the fund's investment strategy, focused on regenerative forestry and agriculture.
- Defined investment terms.
- Created a management framework for environmental, social and governance (ESG) risks.
- Established a schedule for raising capital.

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### Challenges

- The creativity and rigour required to develop an innovative investment product that aligns with impact investing best practices.
- Moving forward: raising capital.

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### Next steps

- Finalize formal documentation on the fund.
- Raise capital by seeking prospective investors and securing their commitment.
- Take additional actions focussed on education, collaboration and advocacy, in partnership with Triodos Investment Management to:
  - Promote innovation.
  - Start conversations in venues such as the [Global Impact Investing Network \(GIIN\)](#) and the [Sustainable Finance Summit](#) in Montréal.
    - Call to redefine leadership in times of crisis by engaging with key players such

as universities, climate and biodiversity scientists, policymakers, associations, media outlets and other financial players.

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### Community benefits

Fondaction initiatives aim to showcase the sustainability of new regenerative agricultural and forestry production models. A number of impact indicators have been developed, particularly to track improvements in biodiversity and soil health.

# Chambre de Commerce de l'Est de Montréal and the Montréal Climate Partnership

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## Commitment 2024

Launch an industrial transition initiative.

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## Progress

- Formed a committee of stakeholders from the industrial, academic and energy sectors, along with government representatives, to define goals and actions.
- Planned a study to assess the current situation and identify local clusters with high decarbonization potential and to develop a sample decarbonization action plan.
- Obtained provincial and federal funding for the study.
- Launched a call for tenders to select a consultant to carry out the study.
- Selected the consultant in March.
- Kicked off the first steps of the study.

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## Challenges

Managing member time constraints and coordinating schedules.

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## Next steps

- Host a validation workshop at the Montréal Climate Summit on May 6.
- Complete the study by January 2026.

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## Community benefits

The industrial transition initiative aims to:

- Foster the emergence of decarbonization projects in eastern Montréal, where a significant industrial and manufacturing base is undergoing a transformation;
- Inspire improved planning for the industrial transition in eastern Montréal, and;
- Provide actionable insights and approaches to other regions undergoing an industrial transition.

# The Concordia University Next-Generation Cities Institute, Open North, the Montréal Climate Partnership and about ten other partners

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## Commitment 2024

Launch the Climate Data Hub for Greater Montréal and a call for contributions.

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## Progress

- Launched and organized the Climate Data Hub for Greater Montréal based on a federated data governance model.
- Received seed grant funding from [Volt-Age](#) to build a climate data collaborative and support the City of Montréal's decarbonization efforts.
- Established a data governance framework that complies with Law 25 and the Factor Analysis of Information Risk (FAIR), CARE and Ownership, Control, Access, and Possession (OCAP) international standards.
- Conducted a comparative analysis of over 25 data hub models in Canada and around the world.
- Organized five technical workshops (August 2024–April 2025) to formalize partner collaborations and contributions.
- Implemented the proof of concept with various real-world use cases co-created with partners, including:
  - prioritizing energy-efficient building renovations;
  - tracking emissions and transportation;

- mapping climate vulnerabilities to enhance resilience in urban heat islands, and;
- fostering community engagement by making climate data accessible to citizens and civil society organizations.

- Co-developed an inventory of data related to use cases, cataloguing relevant data by importance, sensitivity, format and accessibility.
- Obtained the partnership of the Government of Québec to validate data governance and identify data from various government agencies.
- Planned and demonstrated a secure IT infrastructure that is interoperable with the [CKAN](#) data management and sharing platform.

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## Challenges

- Engaging and coordinating municipal, civil society and private sector stakeholders to ensure they remain actively involved in a collaborative ecosystem.
- Defining cross-sectoral and transdisciplinary use cases.
- Identifying data from different sources and suppliers, and accessing proprietary data.
- Municipal interoperability: aligning the technology infrastructure and data governance practices with municipal standards.

# The Concordia University Next-Generation Cities Institute, Open North, the Montréal Climate Partnership and about ten other partners

- Funding: securing additional financial resources to scale up the hub's infrastructure and expand its capacity.
- Regulatory: adjusting to growing data protection requirements and ensuring compliance with current legislative frameworks.

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## Next steps

- Complete the transition initiated by Concordia to establish a lasting leadership structure backed by data governance and technology development partners.
- Prepare, in collaboration with several Québec municipalities, to scale the hub for a May 2025 roll out.
- Present the hub's proof of concept findings, highlighting preliminary practical applications and operational tools, at the 2025 Montréal Climate Summit.
- Explore collaborations with partners abroad, including France and emerging climate data hubs around the world.
- Expand use cases and the data inventory, and develop shared governance processes to support the deployment of artificial intelligence solutions.
- Create a sustainable funding model supported by new partnerships that expand the hub's analytical and technical capabilities (Artificial Intelligence, applied research,

interactive visualization).

- Improve regulatory compliance with data governance standards (Law 25, FAIR, CARE, OCAP) to ensure that climate data is managed in an ethical, secure and responsible manner.

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## Community benefits

The hub's initiatives support:

- Greater climate transparency by improving access to reliable data on GHG emissions and adaptation efforts, for greater accountability at all levels.
- Municipal planning and decision making by incorporating accessible and actionable federated climate data, enabling more targeted actions and public policy.
- Community resilience initiatives by empowering citizens and local organizations with the tools to understand, monitor and influence climate action in their area.
- Optimized green infrastructure and energy transition initiatives that prioritize high-impact environmental actions based on solid, shared data.
- A consolidated and collaborative ecosystem rooted in the principle of digital sovereignty where climate data is managed in an ethical, secure and inclusive manner to foster synergies between municipalities, institutions, community groups, businesses and governments.

# Sustainable Mobility Pact

YEAR TWO REVIEW

80

**SIGNATORIES**  
have joined the  
**Sustainable  
Mobility Pact** since  
2023.

## Commitments implemented

Over half of participating organizations responded to our survey and have implemented the sustainable mobility incentives suggested by the MCP.

83,3%

implemented or are  
improving  
sustainable  
mobility incentives.

25%

implemented a  
vehicle  
electrification  
policy.

27,8%

moved their offices  
to a more transit-  
friendly location.

22,2%

reduced individual  
demand for  
parking.

1/3

of respondents also  
implemented additional  
incentives :

- Participated in the MobiliSENS program (Coop Carbone).
- Established a sustainable mobility committee.
- Added a Bixi station near their offices.
- Created a transportation management plan.
- Acquired the Eco-responsible Parking Certificate (met the criteria set out by CRE-Montréal).
- Introduced carbon accounting.
- Implemented a flexible work policy with three in-office days per week.
- Made bicycles available to employees.
- Created a code of conduct for businesses and suppliers.
- Implemented an ESG policy.
- Applied for B-corp certification.

## Challenges organizations encountered

- Budgetary constraints due to cuts or because grants had not yet been awarded.
- Restrictions related to organizations' sector of activity (limited ability to implement incentives).
- Not enough space to offer quality services.

# Sustainable Mobility Pact

## YEAR TWO REVIEW

### To further their commitment, organizations need

#### 1

#### **Financial, tax, and governmental support**

- Bolster grants and develop programs, particularly for vehicle electrification and sustainable mobility infrastructure (tailoring services to needs and improving predictability).
- Grant access to tax measures for public organizations (e.g., 100% deduction of public transit benefits), as only private organizations currently benefit.
- Develop a governmental strategic vision for sustainable mobility.
- Offer more flexible financing options to enhance services.
- Deepen understanding of the available grants.
- Improve financial incentives to support employee adoption of active transportation.
- Subsidize transit passes for employees.

#### 2

#### **Infrastructure and planning**

- Create new infrastructure for cargo bikes and micromobility devices (e.g., scooters).
- Implement more incentivized, free parking near the REM, commuter train, and metro stations in suburban areas.
- Establish a public carpooling platform.
- Dedicate bus routes when REM opens.
- Boost and enhance public transit availability.
- Increase frequency of commuter trains.

#### 3

#### **Partnerships and collaboration**

- Strengthen partnerships with the STM and the City of Montréal to support certain organizations' commitments.
- Solicit higher corporate discounts from Bixi and Communauto to encourage employees to use these services.
- Solicit corporate discounts or group plans for the REM, commuter trains, and metro.

# Sustainable Mobility Pact

## BILAN DE LA DEUXIÈME ANNÉE DE MISE EN OEUVRE

4

### Resources and organizational capacity

- Develop internal and external resources to actualize initiatives.

5

### Knowledge development and sharing

- Assess transit-related GHG emissions.
- Create a platform to share information about the incentives and practices that different organizations found most effective.

6

### Safety and accessibility

- Provide workshops or training for employees who feel unsafe walking to and from the office in areas with high rates of homelessness and substance use.
- Facilitate use of electric vehicles that meet employees' needs.

7

### Internal policies and organizational measures

- Enhance internal policies on sustainable mobility.
- Develop organizational policies on remote work and flexible schedules to reduce commuting.
- Implement a plan to reduce travel, including commutes and business trips.
- Grow internal support to bolster stakeholder buy-in.



**HOW TO DEVELOP  
ACTIONABLE  
COMMITMENTS**



# WANT TO DEVELOP STRUCTURED, PROPULSIVE COMMITMENTS?

Here is some advice from organizations that have gone through this process to start you off on the right foot.

## 1. Develop a structured plan

- Start planning months before making your commitment public. This way, you can budget carefully and source the grants and financial partners you need.
- Identify previous successes: Making a list of the sustainable development initiatives you've already undertaken will help you get a bird's eye view, build on your achievements, and get inspired.
- Research similar initiatives to help pinpoint your targets and avoid overlap.
- Draw a realistic, long-term roadmap: This should be an essential step in your preliminary reflection.
- Be transparent: Share your successes openly with clients and partners. Be specific about your results.
- Familiarize yourself with your organization's legal obligations and join forces with key partners to meet them.
- Don't let the market hinder your creativity.

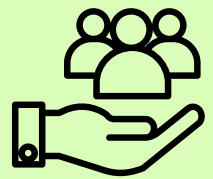


## 2. Set clear and measurable goals

- Tailor your plan to your organization's vision and goals: Set goals that are specific, measurable, and achievable, and that bear organizational capacity and resources in mind. To ensure goals are actionable and realistic, set up short-term, medium-term, and long-term check-ins.
- Anticipate shifts in funding: Seek financial support from public, private, and philanthropic sources to keep your funding pool diversified and ensure the project is sustainable in the long term.

### 3. Seek buy-in from leadership

- Ask leadership to commit whole-heartedly to supporting these measures and their implementation. Support from leadership should be visible and continuous throughout the project.
- Choose your steering committee carefully: To successfully guide the project, members should bring a holistic vision and a strong understanding of the issues.

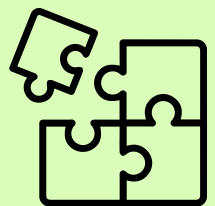


### 4. Foster partnerships and collaboration

- Incorporate your commitments into every activity. Collaboration can help break down silos and maximize the impact of action.
- Take a collaborative approach: Seek out municipal, institutional, and community partners from the outset. The success of your project hinges on internal and external partners alike.
- Tackle goals together with partners: This requires meticulous organization and planning but can have outstanding results.
- Sync with your partners: Align your values and goals to create synergy. A shared vision promotes coordination and smooth implementation of initiatives.

### 5. Prioritize global integration

- A solid governance framework and good data management are crucial to your project's success. Data should be transparent, protected, and managed in a way that respects stakeholder sovereignty.
- Promote data interoperability: Using open platforms and recognized standards ensures information is well managed and easily accessible for partners.
- Make it easy for municipalities to participate in your initiatives by providing them with accessible training and tools.





## 6. Coordination and mobilization

- Budget plenty of time for coordination: communication between stakeholders is essential to mobilization and cohesion. The best way to maintain everyone's continued involvement is with constant follow-up.
- Talk to experts: Surround yourself with experts in sustainable development and project management to leverage their best practices and avoid common errors.

# Thank you to the financial partners of the 2025 Montréal Climate Summit

Organizer



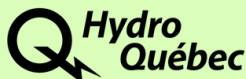
In collaboration with



Our proud partners



**PROMUTUEL**  
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du Canada